



Biden Administration Priorities

- COVID-19 Pandemic
- Filling the Cabinet
- Climate Change
- The Economy
 - **Inflation**
 - **Supply Chain**
 - **Energy Price Spikes**
- Racial Equity & Underserved Communities
- Workforce Development Overhaul
- Foreign Policy





Midwest Dairy Conference 2022

Joe Biden has picked <u>526</u> nominees to fill key roles in his administration so far

We are tracking 801 government positions among about 1,200 that require Senate confirmation.

positions have no

considered by the Senate.

have been confirmed

Additionally, we have identified 174 appointees so far who are serving in termed positions or who were held over from previous administrations.

Biden Political Appointee Tracker







Ag Nominations...Finally!



Alexis TaylorUSDA undersecretary for trade and foreign agricultural affairs



Doug McKalipUSTR chief agricultural negotiator

Midwest Dairy Conference 2022

Climate

- Re-entered Paris Climate Accord
- COP 26
 - Pledged to reduce methane emissions by one third by 2030
 - End deforestation completely by 2030
 - Requires Congressional Approval
 - Russia and China did not participate
- AIM for Climate
- Build Back Better \$555B for Climate



The Economy!

- The Federal Reserve has rolled out aggressive interest rate hikes to fight inflation, and the central bank has indicated that summer may bring even more increases.
- As high gas prices continue to break records, inflation has also caused the price of natural gas to spike.
- President Biden proposed to "Tax away inflation"



Midwest Dairy Conference 2022

Regulatory Priorities

- Climate will be part of numerous departments
- Worker safety OSHA
- Environment Water, PFAS/PFOS
- Food safety Continue FSMA implementation, antimicrobial resistance
- Attention on antitrust actions





Tracking Biden's environmental actions

As Biden unwinds dozens of Trump's energy and environmental policies, he's forging his own.

Biden's policies

Status of Trump administration's environmental policies

50

42

80 Overturned 91 Fargeted 60 Not targeted







Biden Trade Agenda



- No Trade Promotion Authority
- Worker-Centric Trade Approach
- Initiatives
 - Latin America
 - Indo-Pacific Economic Framework
 - Taiwan
 - o UK

Midwest Dairy Conference 2022



Activities in 117th

- Budget
- Workforce development
- BBB \$1.75T BBB Reconciliation Bill will they keep trying?
- Competes Act & U.S. Innovation and Competition Act
- Hearings

Labor, supply chain, nutrition, concentration



Midwest Dairy Conference 2022

What does it all mean for Elections?







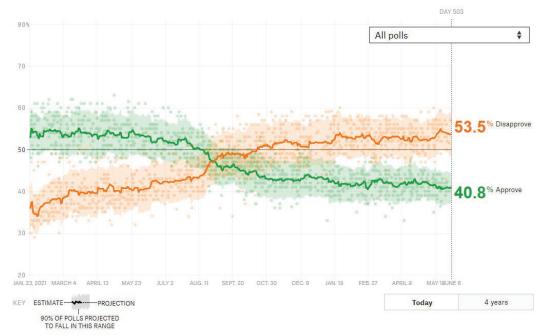
June 7 Primaries - what did we learn?

- Crime is important even in blue cities
- Jan 6 Commission had an impact
- Incumbents will have more difficulty than usual
- The Trump Factor is still mixed



Midwest Dairy Conference 2022

Biden's Popularity Rating by FiveThirtyEight





The next 2.5 years

- Will continue to be an incredibly divided Washington
- Republican Party will face a critical decision on its future...and so will the Democrats
- Republicans will take Congress in 2022
 - Currently Democrats hold a 221 to 213 edge in House and the U.S. Senate is split 50-50
- Biden will not be the Democratic nominee in 2024





Midwest Dairy Conference 2022

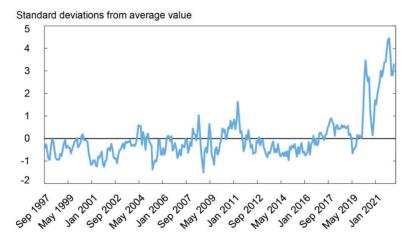


April Data Indicate Worsening of Supply Chain Pressures

- Global Supply Chain Pressure Index

Supply Chain Stress





Sources: Bureau of Labor Statistics; Harper Petersen Holding GmbH; Baltic Exchange; IHS Markit; Institute for Supply Management; Haver Analytics; Bloomberg L.P.; authors' calculations.

Note: Index is scaled by its standard deviation.

Midwest Dairy Conference 2022

Supply Chain Sequence of Events

- Aging infrastructure
- Lean manufacturing models
- Growing labor shortage
- Tariffs
- Global pandemic
- U.S. government intervention stimulated crisis
- U.S. government intervention provided some relief
- Russia's invasion of Ukraine





What can WE do?

- Explore latest technology & software
- Streamline supply chain
- Manage data
- 3rd party logistics
- Inventory management
- Workflow optimization



Midwest Dairy Conference 2022

What government actions will it take?

- Address labor issues
- Reduce bottlenecks
- Help businesses
- Improve the long-term outlook for U.S. supply chains





Global Focus on Sustainability



Food Systems Summit 2021









































Growing Attention to Feed



Midwest Dairy Conference 2022

Looking Ahead

RESOURCE GUIDE ON SUSTAINABLE ANIMAL FEED ORGANIZATION TOOLS REPORTS AND CASE STUDIES RESEARCH COMPANIES' FEED SUSTAINABILITY EFFORTS DISCUSSION CONTACT REFERENCES SCOPE The global demand for animal

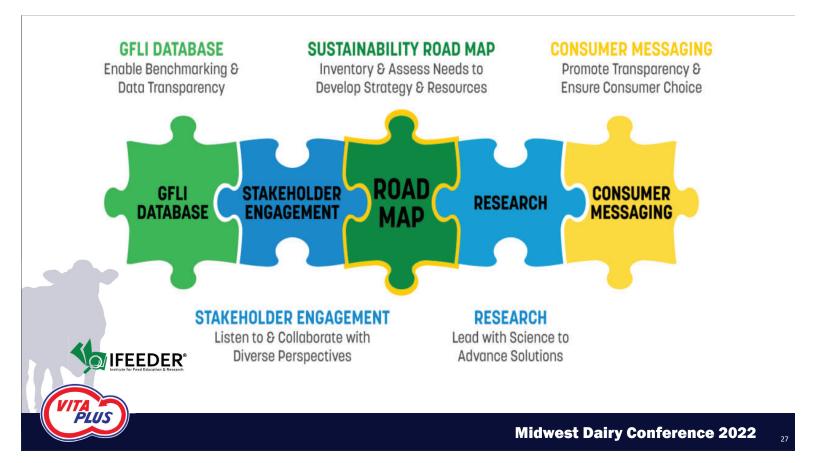


UN Special Envoy calls for a focus on food at next climate talks to limit global heating and pre future famines



AIM® CLIMATE





- Clearly understand sustainability risks & needs of AFIA's members by feed sector
- Develop tools AFIA's members can use in developing or enhancing their own sustainability programs
- Consistently & clearly communicate sustainability messages for the American animal feed sector
- Identify specific sustainability research topics to fill gaps in understanding.
- Develop a roadmap that helps IFEEDER & AFIA connect the American feed industry to stakeholders



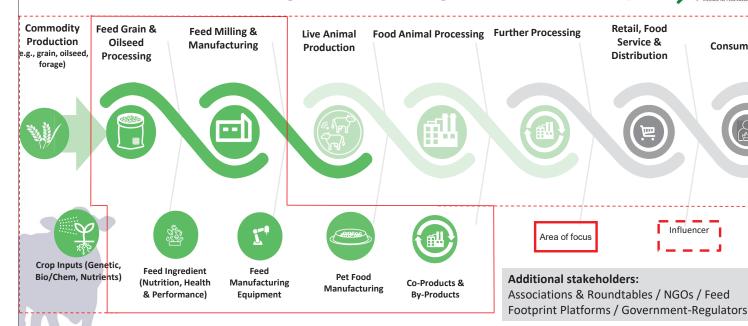




Feed & Pet Food Industry Sustainability Stakeholder Map



Consumer



Midwest Dairy Conference 2022

Sustainability





- Connect with your customers and suppliers
 - Know what your customers want from you
 - Know what you want from your suppliers
- Communicate the values inherent in your products
- Talk about the solutions you are providing





